City of Scottsdale

Working Group

February 2005

Ad Hoc Citizens Advisory

Development Guidelines

I Parameters of Development

ASU/Scottsdale Lease Summary

Lease

The land lease, executed on August 9, 2004, is between the City of Scottsdale (lessor), owner of the property; and ASU Foundation Scottsdale L.L.C. (lessee), developer of the property. The lease includes 37 acres of the 42 acre Los Arcos Mall site. The City retained five acres in two distinct parcels of approximately 3.5 acres and 1.5 acres. The term of the lease is for 99 years with the right to renew for an additional 99 years.

Minimum Development Schedule

Start of construction of Phase One (not less than 150,000 square feet): August 1, 2006

Completion of Phase One: August 2007 or sooner

Completion of Phase Two: (not less than 150,000 square feet) August 1, 2010 or sooner

Minimum of 150,000 square feet every three years until buildout is complete in August 2025

Development Parameters (37 ASUF acres)

Total development: 1,200,000 square feet Office development: 1,065,000 square feet Retail development: 135,000 square feet

Floor Area Ratio (FAR): 0.8

Maximum building height: 60 feet Total parking spaces needed: 4000



Specific Guidelines

- Sidewalks, setbacks, and building mass are at a pedestrian friendly scale.
- Setbacks on McDowell and Scottsdale Roads are at an appropriate scale.
- Parking is well designed and invisible.
- Public art is integrated into the project.
- Mixed uses are provided office/ research, retail, hotel, housing (mid density lofts or townhouses), cultural/civic, open space, hidden multiuse parking.
- Comfortable and safe spaces are created.

Technology Tenancy

Not less than 51% of Phase One shall be occupied by organizations or businesses whose work or activities involve technology, innovation, or creativity. In future phases the tenant mix may be modified but ASU Foundation L.L.C. will maintain the character of the ASU-Scottsdale Center as a technology, innovation, and creativity center until at least one million square feet are constructed, or until 2025, whichever is first to occur. To promote entrepreneurship, it would be desirable if tenants have access to shared multi-purpose conference meeting space and administrative services.

City of Scottsdale Expenditures

The City acquired the 42 acres for \$41.5 million. The City will further invest

\$44.5 million in site preparation, infrastructure (streets, sidewalks, utilities, landscaping, and open space), and parking.

Rent/Recovery of City Expenditures

ASU Foundation L.L.C. will pay to the City, on an annual basis, fifty percent (50%) of the net revenues generated by the ASU-Scottsdale Center until the sum of \$81.4 million is achieved.

Development Parameters for City-Owned Parcels

The city ownership is in two parcels: one of 1.27 acres along Scottsdale Road, and one of 3.73 acres on the east side of North 74th Street, south of McDowell Road. Both parcels will be part of the rezoning process for the ASU-Scottsdale Center and will be governed by the Design Guidelines and Development Frameworks in this report, including an FAR of 0.8 and a maximum building height of 60 feet.

The 1.27 acre site is a "floating" site in that it can be located anywhere along the Scottsdale Road frontage and will be incorporated into the master plan of the developer of the ASU-Scottsdale Center. Potential uses include a business or conference hotel, retail, and offices.

The 3.73 acre site could be incorporated into the redevelopment of the Los Arcos Crossing project. Potential uses include "main street" retail, multi-family housing, and mixed use buildings with ground floor retail and upper floor residential.

Site Design Guidelinesfor ASU-Scottsdale Center

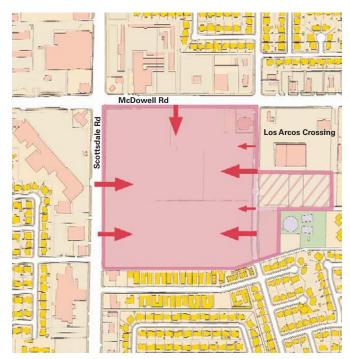
Site Access

The identification of access points assures the penetration of the site and coordination of the network of new streets, sidewalks, and multi-use paths with the adjacent streets and developments.

Vehicular access will likely occur as indicated on the diagram "Vehicular Site Access" to utilize existing median breaks and curb cuts, appropriate intersection spacing, and coordination with adjacent development of Los Arcos Crossing Site. Primary vehicular access to the site will generally be from the street, not a driveway. Additional access points may be needed depending on the site plan and development phase.

Vehicular Site Access

Vehicular access to the site should utilize existing median breaks and curb cuts and assure coordination with adjacent properties.



Pedestrian Access

Pedestrian access to the site helps to create a fine grain urban fabric and pedestrian network. Pedestrian access will include public sidewalks, plazas, building entries, and paseos (narrow walks and lanes).



Pedestrian Site
Access
Pedestrian access to the
site will create a fine
grain fabric for
development



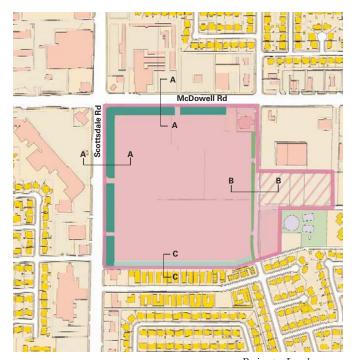


Perimeter Landscape

The perimeter of the site will be designed to respond to adjacent properties, their uses, and the scale of development.

Along Scottsdale Road and McDowell Roads, the edge is intended to allow for pedestrian interface with transit as well as protection from adjacent vehicular traffic.

Trees should be planted in double rows at the sidewalk to establish a strong image for the center and shade for pedestrians. Sidewalks should be designed to increase pedestrian comfort and safety from major roadways and facilitate pedestrian movement. This may be accomplished by allowing a separation of a minimum of six feet between the curb and sidewalk. This zone may be landscaped or hard-surfaced depending on project design. Landscape planting should be easy to maintain, suitable to Scottsdale's dry climate, and sensitive to pedestrian activities.



Perimeter Landscape





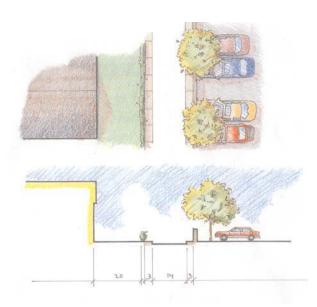
Illustrative Section A-A at Scottsdale Road and McDowell Road

The edge of the site along Scottsdale and McDowell Road will contain a strong and distinctive landscaping and building edge.





Illustrative Section
B-B at 74th Street
The east edge of the site,
74th Street, will become
a seam between the
center and the
neighborhood. A double
row of trees will create
a tunnel of shade.





Illustrative Section
C-C at South Edge
The neighborhood to the
south of the site will
transition from the site.

Street and pedestrian lighting should be specific and unique to the project identity and should be extended for consistency into the larger district on Scottsdale and McDowell Roads. All elements (landscaping, lighting, etc.) should remain consistent with the overall Scottsdale Road and McDowell Road streetscape designs.

Environmental graphics should be tastefully incorporated into the street environment and frontage in a manner that is appropriate for the ASU Scottsdale Center.

Signage will be compatible with the overall image of the project.

Buildings on Scottsdale Road and McDowell Road will have a setback between 25 and 35 feet. Buildings will be situated in such a way as to maintain pedestrian access to frame the streets and to create entrance courts, public spaces, and an urban feel.

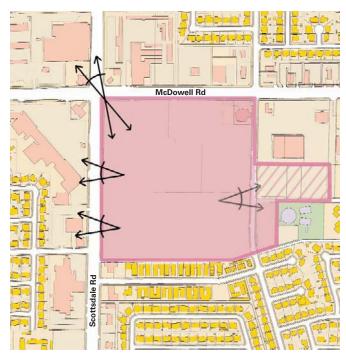
The 74th Street perimeter of the site is a neighborhood street. It will have two moving lanes of traffic, with parallel or angled parking on both sides. Buildings should face onto 74th Street. Bulb-outs at the corners will reduce the scale of the street, creating a shorter distance to calm through traffic and for pedestrians to cross. The street will have sidewalks and a double row of trees creating a well shaded sidewalk and a lush edge to the site.

The south perimeter should be designed to provide an appropriate transition to the residential neighborhood adjacent the site. The edge could include landscape or other treatments to provide separation. Buildings on the south edge of the site will have an appropriate setback from the alley right-of-way.

Views To and From the Site

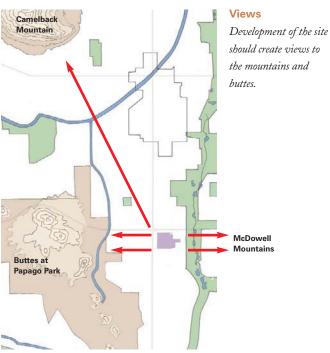
The site shall be developed to create views into the site from the adjacent streets. The view into the site should be of a prominent public space that could be framed by buildings.

Views of Camelback Mountain and the buttes at Papago Park should be considered in the placement of buildings and public space. Private roof-top spaces, terraces and decks should also take advantage of views. Public spaces that take advantage of views should also be encouraged.



View from the site to Camelback Mountain





Transitions to Adjacent Parcels

The ASU Scottsdale Center will be developed at a density and height greater than much of the surrounding residential neighborhood. As such, it is important that the Center be a good neighbor by integrating itself with the neighborhood and mitigating the impact of the scale difference.

The buildings on the site should transition in height and density from residential neighborhoods, especially that which is immediately adjacent to the south. Per Scottsdale development requirements, parking lot lighting should be shielded from residential use and surface parking lots should be landscaped and screened.

The development of the site should also relate to the potential revitalization of the Los Arcos Crossing Site. 74th Street should be designed as a seam between these two development efforts with compatible land uses and a consistent design on both sides of the street. New development of the east side of 74th Street (the Los Arcos Crossing Site) may include a new east-west street. It would serve as one of the primary pedestrian connections between the ASU-Scottsdale Center and the Indian Bend Wash.

The City of Scottsdale and the ASU-Scottsdale Center will work together to determine access and parking needs for the Los Arcos Methodist Church and will meet those needs on the Church property and within the context of the development of the surrounding parcels.

III Architecture Guidelines

The Architecture Guidelines will respond to the Sonoran Desert and to the local climate and will be compatible with the Site Design Guidelines in the previous section.

Through the Site Design Guidelines and the Architecture Guidelines, this document focuses on creating quality development projects. These guidelines are designed to be flexible in order to meet future needs.

The Architecture Guidelines are organized in two sections: General architecture guidelines, that are applicable to the entire site and address details, materials, and massing; and Architectural guidelines for specific building types.

Scottsdale Sensitive Design Principles for ASU-Scottsdale Center and Surrounding Areas

Development should respect and enhance the unique climate, topography, vegetation and historical context of Scottsdale's Sonoran desert environment, all of which are considered amenities that help sustain our community and its quality of life. The following design principles will help improve and reinforce the quality of design in our community:

- **1.** The design character of any area should be enhanced and strengthened by new development.
- Building design should be sensitive to the evolving context of an area over time.
- **2.** Development, through appropriate siting and orientation of buildings, should recognize and preserve established major vistas, as well as protect natural features.
- **3.** The design of the public realm, including streetscapes, parks, plazas and civic amenities, is an opportunity to provide identity to the community and to convey its design expectations.
- Streetscapes should provide continuity among adjacent uses through use of cohesive landscaping, decorative paving, street furniture, public art and integrated infrastructure elements.

- **4.** Developments should integrate within the pedestrian network alternative modes of transportation, including bicycles and bus access, that encourage social contact and interaction within the community.
- **5.** Development should show consideration for the pedestrian by providing landscaping and shading elements as well as inviting connections to adjacent developments.
- Design elements should be included to reflect a human scale, such as the use of shelter and shade for the pedestrian and a variety of building masses.
- **6.** Buildings should be designed with a logical hierarchy of masses:
- To control the visual impact of a building's height and size
- To highlight important building volumes and features, such as the building entry.

- **7.** The design of the built environment should respond to the desert environment:
- Interior spaces should be extended into the outdoors both physically and visually when appropriate
- Materials, colors, and textures associated with this region should be utilized.
- A variety of textures and natural materials should be used to provide visual interest and richness, particularly at the pedestrian level.
- Features such as shade structures, deep roof overhangs and recessed windows should be incorporated.
- **8.** Developments should strive to incorporate sustainable and healthy building practices and products.
- Design strategies and building techniques, which minimize environmental impact, reduce energy consumption, and endure over time, should be utilized.
- **9.** Landscape design must respond to the desert environment by utilizing a variety of mature landscape materials indigenous to the arid region.
- The character of the area should be emphasized through the careful selection of planting materials in terms of scale, density, and arrangement.
- The landscaping should complement the built environment while relating to the various uses.

- **10.** Site design should incorporate techniques for efficient water use by providing desert adapted landscaping and by preserving native plants.
- Water, as a landscape element, should be used judiciously
- Water features should be safely placed in locations with high pedestrian activity.
- **11.** The extent and quality of lighting should be integrally designed as part of the built environment.
- A balance should occur between the ambient light levels and designated focal lighting needs.
- Lighting should be designed to minimize glare and invasive overflow, to conserve energy, and to reflect the character of the area.
- **12.** Signage should consider the distinctive qualities and character of the surrounding context in terms of size, color, location and illumination.
- Signage should be designed to be complementary to the architecture, landscaping and design theme for the site, with due consideration for visibility and legibility.

13. Exterior materials should be responsive to climate, adjacent context, site orientation, and building usage. Examples of appropriate materials are illustrated at right.

Materials and textures







Stone



Curtain Wall





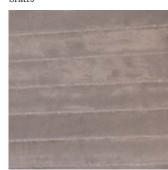
Brick



Stucco



Steel



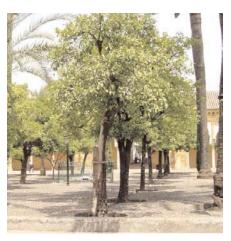
Textured Concrete

iv Infrastructure

Per the lease agreement, the City is responsible for \$44.5 million in infrastructure development on the ASU-Scottsdale site including water and wastewater service, stormwater drainage, parking, landscaping, and a public plaza. Development will be coordinated between the City and the developer to maximize the provision of public infrastructure.

Lighting

The City will provide appropriate street and pedestrian lighting as well as lighting in public plazas and parks. Lighting should complement the site's architecture and create a sense of safety. Lighting should be adequate for security but should not be overpowering.







Site Utilities

The City will provide water, waste water sewer, and storm sewer utilities as part of public right-of-way construction. Private utilities (electric, telephone, cable, broadband, fiber optic, etc.) will also be underground in the public right of way. The location of all utilities will be coordinated by the City.

Site Clearance

The City will provide demolition, environmental remediation, and grading for the property.

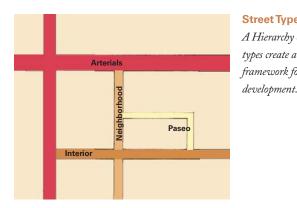
Transportation Connections

Street Types and Hierarchy

The ASU-Scottsdale Center for Technology and Innovation is expected to create approximately 4,000 jobs upon build-out. It will be a regional destination and commercial mix of uses at a density that can support and be supported by the existing street system and transit.

Development of the site will include a variety of street types: arterial, interior, neighborhood, and paseo. They will create a hierarchy for area development and a strong identity for the site. All streets and pedestrian paths must comply with applicable ADA requirements and intent.

Arterials (Scottsdale and McDowell Roads) border the site to the north and west. They are predominately auto- and masstransit-oriented streets. These streets move relatively high volumes of traffic using all transportation modes and create a high-visibility thoroughfare for commercial development. The Perimeter Landscape guidelines described previously recommend a strong landscape and architectural edge to these arterial streets. Driveways and service access are prohibited directly off of arterials. Both Scottsdale and McDowell Road should have wide sidewalks and on-street provisions for bicycles.



Street Types A Hierarchy of street types create a framework for

Interior streets are the primary pedestrian and retail spine in the development. Wide interior streets should have diagonal or parallel parking and shaded sidewalks. Narrow interior streets have parallel parking. Interior streets should connect to adjacent commercial development at Los Arcos Crossing and the Papago Plaza Shopping Center.

Neighborhood streets are secondary streets with a mix of uses but not dominated by retail. Servicing and driveways can be located on neighborhood streets. Neighborhood streets should have a double row of street trees and sidewalks on both sides of the street.

Paseos are narrow walks and lanes that provide access to the interior of the blocks. They often have a variety of smaller spaces, deflected views and short vistas. Paseos may be pedestrian-only or contain a narrow cartway for vehicles. Paseos typically extend from interior streets to interior courtyards, building entrances, or parking garages, if appropriate.

Paseos are self-shading spaces with narrow and tall proportions. Typically paseos have a width to height ratio between 1:1 to 1:3.







Arterials
Scottsdale and
McDowell Road will
become well landscaped
boulevards with strong
building edges.







Interior Streets
Wide interior streets
(top) with diagonal
and parallel parking;
narrow interior streets
(bottom) with parallel

parking.

Note: Photos and illustrations are designed to illustrate relationships and concepts and are not intended to establish architectural style.



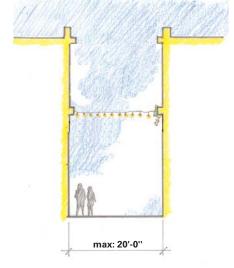








Neighborhood Streets Neighborhood streets will have green edges and are designed to slow traffic.

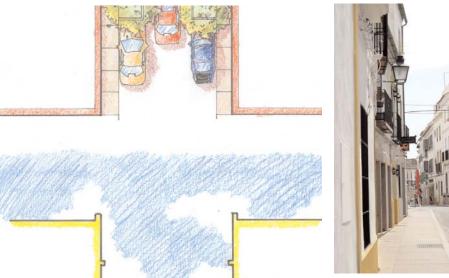




Pedestrian Paseo Paseos are narrow, selfshading passages between buildings connecting streets to $in ternal\ court yards\ and$ parking structures.



Note: ratio of height to width of all paseos should be between 1:1 and 1:3



min: 26'-0" max: 42'-0"





Transit

Scottsdale Road from the Scottsdale Airpark on the north to Chandler on the south has been identified as a regional transit corridor. Bus Rapid Transit has been identified for funding, however the long-term high-capacity transit technology is under development.

The development of the site will incorporate the provisions for a transit hub on Scottsdale Road. The funding for the transit hub is outside of the \$44.5 million designated by the City for infrastructure development on the ASU-Scottsdale Center site. The transit hub should be integrated into a public space and be accessible to the site and the surrounding developments and neighborhoods by pedestrians and bicycles. Commercial uses, such as restaurants and coffee shops, compatible with the transit hub, are encouraged.

Alternative Modes

In order to minimize the reliance on the automobile, the design of the site shall accommodate bicycles, pedestrians and transit. Sidewalks should line all streets and buildings. Paseos, courtyards, plazas, and patios should augment the sidewalks to create a pedestrian network that allows pedestrians to move freely throughout public spaces.

Bicycles should be accommodated with bicycle lanes and paths on selected streets. Bicycle paths and lanes should be connected to existing bicycle networks such as the Indian Bend Wash and the Canal System. Long- and short-term

bicycle storage, including bicycle racks should be provided at convenient locations (eg. close to entrances) for buildings and public spaces. Bicycle commuting is encouraged and bicycle storage facilities along with appropriate employee amenities should be provided.





Transit

The ASU-Scottsdale Center is located on a recognized and established transit corridor (Scottsdale Road) in between two major destinations.

Transportation Demand Management

"Transportation demand management," or TDM, refers to strategies and tools to utilize existing transportation resources more efficiently. Travel demand management can reduce traffic congestion, save or reduce parking construction costs, increase safety, provide more travel choices, reduce pollution and create a sustainable environment by reducing energy usage.

Common TDM strategies include improved transportation options; incentives to use modes other than single occupant travel, such as bicycling, transit and walking; parking and land use management; and policy and institutional reforms.

Improving transportation options includes adequate sidewalks and bike lanes along with employer based programs such as alternative work weeks, flex time, guaranteed ride home programs, ridesharing, and telecommuting, as well as facilities such as bicycle lockers, showers, shuttles, and expanded transit services.

Incentive programs include pricing strategies and use of high occupancy vehicle lanes.

Parking and land use management strategies include bicycle parking close to building entrances, strategies to use and price parking more efficiently, and coordinated pathway and vehicle travel networks.

Transit

Development of the site should coordinate with a transit center on Scottsdale Road.



vi Parking Guidelines

Parking on-site will be provided on-street, in structures, underground, and in surface parking lots. Parking, on-street and structured, will be required for long, medium and short term use; for visitors, employees and residents. Upon build-out, the site will contain approximately 4,000 parking spaces to serve 1.2 million square feet of ASUF development. The overall parking resource should be managed to maximize its value to the community and to preserve the character of pedestrian spaces and the adjacent neighborhoods.

On-Street Parking

Interior streets to the site may contain parking on one or both sides of the street. On-street parking can be diagonal or parallel. On-street parking should be managed to encourage rapid turnover and convenient access to retail establishments.

Surface Lots

During the early phases of the project, and in accordance with the Lease, surface parking will be the primary parking method. As the project matures, surface parking lots should be used sparingly, located internal to developments, and not located on corners. Wherever parking abuts a sidewalk, low screening such as a hedge, decorative fence, or low wall 36 inches to 42 inches in height should be placed with appropriate pedestrian access to define the edge of the public and private property and screen the cars from view. Surface parking lots should include shade and clear pedestrian-through access.

Parking Decks (Structures)

The site should be developed with parking structures above and below the ground as appropriate and financially feasible. They should be distributed around the site to support phased development.

Parking decks shall not exceed maximum building height.

Parking decks can be attached to buildings, detached from buildings and accessible via an alley or paseo, or located on a street with active uses (i.e retail, restaurant, or service retail). If located on a public street, the ground floor should contain active uses. If visible from the public street, the decks must be architecturally appealing and compatible with the surrounding buildings. Parking garages are subject to the same massing and materials as described for other buildings in the Architectural Guidelines Section.

Pedestrian entrances to parking garages should be clear, well marked and visible from the public right-of way. Vehicular entrances to parking garages should be well marked but with limited visibility from public areas. Access to parking decks generally should not be located on Scottsdale Road or McDowell Road. Driveways to parking garages should be recessed to maximize the continuity of the sidewalk. Cars should be screened from view.

Parking Management

Effective management of parking spaces is achieved through incentives (employee permits, strategic placement of time-limit signage), directional signage, and enforcement. Time limits promote space turnover and go hand-in-hand with enforcement.

Shared Parking

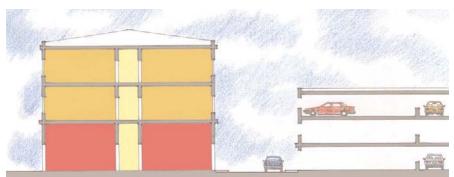
Shared parking is encouraged. A mix of uses that require parking at different hours of the day, different days of the week, and different weeks of the year is encouraged. For example, office users can share the same parking spaces as evening entertainment or restaurant uses. In general the site's overall parking resource should be carefully managed to maximize its efficiency and the site's land uses.



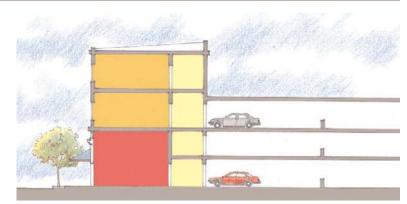
Surface Lots
Permeable paving,
shading, and textured
surfaces will reduce the
heat gain impact of
surface parking.



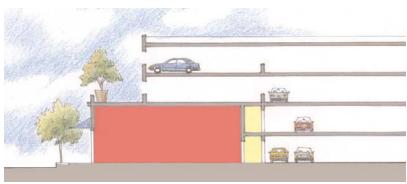
Parking beneath buildings and public spaces, with active uses on the first floor



Parking garages accessed via rear alleys must be screened from residential areas.



Single loaded building with attached parking garages



Parking garage with active use at grade to screen the parking structure







Examples of









vii Open Space Guidelines

Create meaningful open space by designing common areas with a park-like quality.

Wise water use and landscape principles encourage landscaping by zones based on water use intensity. For example, oasis areas are appropriate in gathering places where people enjoy the outdoor environment.

Streets are part of the open space network. Street trees that provide shade for pedestrians and parked vehicles should be encouraged.

An interim landscape nursery on the undeveloped future phase development areas of the site is recommended to provide plant materials for the site as it develops.



Water Features

The incorporation of water features designed to use minimal amounts of water for maximum effect is encouraged. Simple dripping or brimming fountains are appropriate for small and larger plaza areas.

Consider using zero-detail fountains that can be used to wet plaza spaces during active hours and be turned off to conserve water during hours of low pedestrian use of open spaces.

Large flat bodies of water such as ponds are discouraged.

Public Outdoor Gathering Place

A public outdoor gathering place is an important element of the ASU-Scotts-dale Center. In particular, the public place must be accessible and welcoming to the residents of the adjacent neighborhoods and be of sufficient size (1.0 to 1.5 acres) and design for outdoor performances and festivities, with public art, benches, trees and shelters for shade, water features, and appropriate lighting.









4I

Water Features

















Public Art

The City of Scottsdale has a 1% provision for public art for public capital expenditures, such as parking decks, public buildings, and parks. In addition, Scottsdale has an arts tradition, including working artists, galleries, Thursday Night Art Walks, and many significant public art installations on both public and private property. The ASU-Scottsdale Center will continue that tradition with public art that is integral to the development, regionally contextual, and innovative.

Shade

Due to extreme summer heat, shading of pedestrian spaces along with misting systems and other cooling techniques are necessary for user comfort. Plazas, courtyards and sidewalks must contain spaces within them that are shaded in the summer months, but allows for sun penetration in the winter months. Use of canopies, building extensions, overhangs, arcades, and other shading devices are encouraged. Sensitive design assuring accessibility is imperative.

Public Art





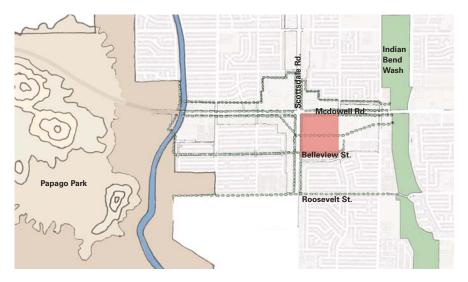




Shading Devices

Pedestrian and Bicycle Connections to Adjacent Neighborhoods and Open Space Network

A major effort will be expended to develop positive connections to the Indian Bend Wash to the east and to Papago Park and Crosscut Canal on the west, including enhancements to Roosevelt and Belleview Streets and the addition of bike lanes on McDowell Road. The redevelopment of the Los Arcos Crossing site should seek to open a new path connection to the Indian Bend Wash. Within the ASU-Scottsdale Center the roads, sidewalks, and public plazas will be designed to connect to this expanded network.



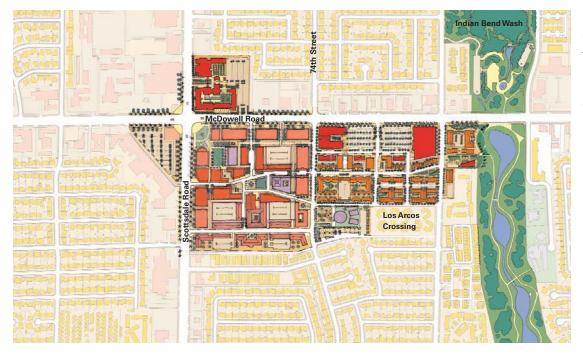
Regional Connections

viii Phasing

The goal of development phasing of the ASU-Scottsdale Center site is to have an early, significant impact. The first phases of development should contain mixed use buildings, supporting surface parking and a primary open space. Views into the first phase of development should be preserved from the adjacent streets such as Scottsdale Road and McDowell Road. Not less than 51% of Phase One shall be occupied by organizations or businesses whose work or activities involve technology, innovation, or creativity. The perimeter landscaping along Scottsdale and McDowell Roads should be completed in Phase I.

IX Illustrative Master Plan

The design guidelines in this document establish the parts and pieces required to create an exemplary project for Scottsdale and the University. The design team employed the guidelines during the charrette the week of January 10, 2005 to create a conceptual plan that is one application of the guidelines for the ASU-Scottsdale Center. The Illustrative Master Plan and perspectives on the following pages document that illustrative plan. Through the development process and application of the Guiding Principles, ASUF will create a site plan for the ASU-Scottsdale Center. The design team selected by ASUF may create a site plan very different than the illustrative example here.



Illustrative Plan

Illustrative Plan for the ASU-Scottsdale Center in the context of the Scottsdale Road and McDowell Road corridors



Illustrative Aerial

View

The perspective shows a concept of site development and area planning. The view looking east over the site shows a network of open spaces lined by landscaped streets and passage ways. Buildings are set close to the street

to create an urban feel.
Parking is hidden
within the interior of
the blocks. The features
shown in this
illustration may be
incorporated into the
plan ultimately
approved by City
Council.